COURSE: B. Com(H) SEMESTER: IV

PAPER: Project Management and Techniques

Assignment

- Q1. "Plant location is an important strategic decision in Project Analysis." Explain the factors which affect the choice of a location. Why selection of a good location is crucial for the success of a project? Give examples.
- Q2. What is demand forecasting? Discuss various techniques of estimating the demand. How is it different from market feasibility studies? Give examples.
- Q3. What are the prominent networking techniques? Make a distinction between them And also state the importance of networking in a project.
- Q4. Discuss various sources of finance which a start up venture may explore. Also Explain who are Angel investors? How do they provide finance to young aspirational? Investors who want to start their start-up venture. Give examples.
- Q5. What is a project idea? How project ideas are generated? How will you decide Whether an idea is worth pursuing or it is a raw idea only? Give examples.

Internal Test

- 1. What are the key features of market planning?
- 2. Differentiate between PERT and CPM.
- 3. What are various sources of finance to implement a project.
- 4. Mention the key factors for project control and monitoring.
- 5. What is social-cost benefit analysis and what is its role in project management?
- 6. What are the different types of risk in a project? How is risk measured?
- 7. What is a project team and roles and responsibilities of project team members?

Multiple Choice Questions

- Assembling project team and assigning their responsibilities are done during which phase of a project management?
 (A) Initiation
 (B) Planning
 (C) Execution
- 2. The basic nature of a project is a/an _____ one.
- (A) permanent

(D) Closure

(B) temporary

(C) (A) or (B) (D) Both (A) and (B)
3. A is a set of activities which are networked in an order and aimed towards achieving the goals of a project.(A) Project
(B) Process
(C) Project management
(D) Project cycle
4-Resources refers to (A) Manpower
(B) Machinery
(C) Materials
(D) All of the above
5-Developing a technology is an example of (A) Process
(B) Project
(C) Scope
(D) All of the above
6-The project life cycle consists of (A) Understanding the scope of the project
(B) Objectives of the project
(C) Formulation and planning various activities
(D) All of the above

7-Following is(are) the responsibility(ies) of the project manager.

(A) Budgeting and cost control
(B) Allocating resources
(C) Tracking project expenditure
(D) All of the above
8. The process of Control Procurements falls under which process group
A. Planning
B. Closing
C. Monitoring and Control
D. Executing
9. Project manager will also be involved in making choices that require balancing in :
A. Goals of the firm
B. Goals of the project
C. Both A and B
D. Goals of the resources
10. The project manager must perceive sufficient technical knowledge to
A. Outsiders
B. Clients
C. Senior Executives
D. Both B and C
11. The technical plans to accomplish the project have been translated into a
A. Service
B. Budget
C. Schedule
D. Both B and C
12. CPM is: A. Critical Project Management B. Critical Path Management

- C. Critical Path Method
- D. Crash Project Method
- 13. Which of the following statements is not correct?
 - A. PERT is probabilistic in nature.
 - B. CPM is probabilistic in nature.
 - C. CPM and PERT use similar terminology but were developed independently
 - D. .All of these statements are correct

14. Mark the wrong statement:

- A. A project is a set of activities that can be performed in a certain logical sequence.
- B. A network is a graphic portrayal of independency relationship among the activities of a project.
- C. An arrow representing an activity can have any length and shape.
- D. An activity cannot be represented by more than one arrow but an arrow can represent one or more activities.
- **15.** Which of the following is not a rule of network construction?
 - A. Each defined activity is represented by one and only one arrow.
 - B. A network should have only initial and one terminal node.
 - C. Identical initial and final nodes can identify two activities.
 - D. Only as few dummy activities should be included as is warranted.

16. Mark the wrong statement.

- A. Forward pass calculations yield the earliest and the latest start and finish times of various activities.
- B. The difference between the latest and the earliest finish times is the total slack
- C. Backward pass determines the latest start and the latest finish
- D. Determination of the earliest and the latest start time of various activities of a project is useful for proper planning of their execution.

17. Mark the wrong statement.

- A. All activities on a critical path are critical activities.
- B. A project network may have none, one, or more critical paths.
- C. A delay in critical activity surely delays the completion of project.
- D. Each critical activity has identical earliest and the latest start times.
- **18.** Which of the following is not correct in respect of PERT calculations?

- A. Expected time of an activity is a weighted average of three times estimates, a, m, and b with respective weights of 1, 4, and 1.
- B. The target time minus the expected time divided by standard deviation is the z value
- C. The completion of project using PERT method follows normal distribution
- D. The sum total of variances of critical activity times gives the variance of the overall project completion time.

19. Mark the wrong statement.

- A. An event that represents the initiation of more than one activity is called the burst event.
- B. The longest path of a given project gives the maximum duration while its shortest path indicates the shortest duration.
- C. The resource allocation programmes aim to allocate the given resources in a manner that the project completes in minimum time.
- D. A non-critical activity may or may not have any free float.
- 20. The strategy used to correct resource over-allocations by balancing demand for resources and the available supply is known as
 - A. resource assignment
 - B. resource levelling
 - C. resource splitting
 - D. resource scheduling

ANSWERS

1-(A), 2-(B),3- (A), 4- (D), 5-(B), 6-(D), 7-(D), 8- (C), 9- (C), 10- (D), 11- (D), 12- (B), 13- (B), 14- (D), 15- (C) 16- (A) 17- (B), 18- (C), 19- (B), 20- (D)